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1-The next Portland City Council will be unlike any that we've ever experienced in the past. How should Council operate and what will Council need to accomplish in the next two years to make the new form of government as effective and respected as it can be?

I think it will be important to get the feedback of the city administrators. I like the idea of operating in committees along with agency leaders. I think the committees should operate similar to how the Oregon Senate and the House functions. I like the idea of having Policies coming out of the committees, getting vetted by a budget (Way and Means) committee, then proceeding to vote by full council. Although this process has the potential to extend the time it takes to pass policy, it will provide a more thorough analysis of policies and have more opportunities for community involvement.

In the first 6-12 months, the council should identify the committees that will govern the City of Portland. Once established, each committee should identify the rules that govern the committees. In the following 12-24 months, there should be a trial run for implementation and process correction.

While it is detrimental to develop a process that will contribute to a successful roll out of the new government model, the government still needs to function. During the transition, the City Council should continue to receive policy guidance and consultation from city administrators for decision making.

2-Current City Council members have suggested that we need to relax environmental and natural resource regulations in order to address the housing crisis. What is your perspective on this issue? What is your top natural resource and environmental priority?

We have a housing crisis and all options should be on the table for discussion; even the relaxation of environmental and natural resources regulations. We need to build homes for people. We need to develop buildable land and we need to find ways to mitigate our impact on the environment. The issue we have right now is we are running out of lands to build on. We also need to find ways to conserve our natural

resources and protect our environment. We need to weigh our options carefully. We need to build homes for people. My top natural resources are the water (water ways), our trees and forest, and reduction of overall pollution. We also need to maintain and preserve our wetlands.

3-Vehicles are Portland's largest source of emissions and continue to climb. For example, a number of cities have restricted downtown vehicle use. How should Council address this issue?

I think we need to work closer with Tri-met to ensure that Public Transportation is safe, efficient, and affordable. Public Transportation is vital to reducing overall emissions but people have to want to use it. Ridership has declined because it is inefficient, costly, and (in some areas) unsafe. We also need to work with the PBOT to find out how we can ensure that traffic flows freely. Traffic also impacts the amount of emissions.

I think the Council should partner with Trimet to figure out how Downtown Portland can be fareless for Public Transportation. I think that we need to develop and support a more vibrant Downtown and provide a mode of transportation that allows mobility of customers to travel to different parts of downtown. Downtown is also where people acquire most of the public services so giving people an option to travel into and out of the area with less traffic would potentially increase consumer spending in downtown while also reducing the overall emissions caused by vehicles.

We also need to incentivize Portlandians for the cost of hybrids and electric vehicles. We need to find viable solutions for everyone so everyone can contribute to reducing emissions. This isn't something that one solution will solve.

4-There are a number of new and recently built market rate apartment buildings listed for sale for under \$250,000 per unit. The Portland Housing Bureau is financing a number of affordable housing projects that are costing more than \$500,000 per unit. There are some extra costs associated with affordable housing financing and with building more 2BR and 3BR units, but not nearly enough to explain the difference. What specifically would you do to more effectively use our limited resources for affordable housing?

As I mentioned above, we are experiencing a housing crisis and we need to have more urgency. We need to start utilizing everything we have at our disposal to tackle this problem. Among other things, we need to roll back single family homes zoning. We need to make it legal and more affordable to build Accessory Dwelling Units (ADU's). It can cost tens of thousands of dollars for permitting fees. We need to help reduce fees for housing units. We need to consider waiving or reducing the cost of building homes or separate living units so everyone can help contribute to solving adding on homes to the city. We need to approve affordable housing units and make sure that there are public transits closer to these units so folks can reduce their commute times. We need to expand the usage of emergency rental assistance programs to increase access to affordable housing programs. We will need to utilize all our options until we get this under control.

5-Ireland used Citizen Assemblies to deal with difficult issues such as Abortion.

Please watch this two minute video and let us know if you think Citizen Assemblies could help Portland come together

<https://www.youtube.com/watch?v=dKSgPtnN0s0>

I think this would be a good way to connect with people and learn that it is important to members of the community. I think it is also important to bring visibility to the neighborhoods that we represent. I don't want to disparage our current counselors but I feel they are not representing the needs of our communities. I see our neighborhood association meetings as a place where we can connect with constituents. Similar to neighborhood association meetings coordinated by local communities, these citizens Assemblies bring people together to have conversations about issues. As elected leaders, we can use these Association meetings to bring people together to inform, get feedback, and direction of what policies should be enacted.

6-What is another City doing that Portland should replicate?

We need to build more low-income homes. Like larger metropolitan cities like New York, Washington DC, and many other cities, we can offset the cost of building

affordable homes by taking an inventory of Public Lands to build more low-income housing developments.